



# MM Group Company Presentation

April 2026



# MM enables moments that matter

## A new day:

- Coffee aroma, fresh from MM Packaging.
- Opening a cereal box while laughing at the breakfast table.
- The morning routine with cosmetics and medicines, that we keep safe and protected.
- Life is made of moments...

**And MM makes them possible.**





## Be part of these moments ...

**Wherever brands and consumers connect**

MM helps make the connection meaningful with

- Packaging that says: “I’m just your style”
- Packaging that protects
- Packaging that helps your brand reduce and replace plastic

**From mealtime – to life-enhancing medicines, brands rely on MM to be part of people’s lives.**

# One Group – Two Partners for Impact



## Leading in Consumer Packaging

### MM Packaging

Complete solutions for Food & Specialities, Pharma & Healthcare, Beauty & Personalcare

Advanced technology and customisation

Global presence with local expertise



### MM Board & Paper

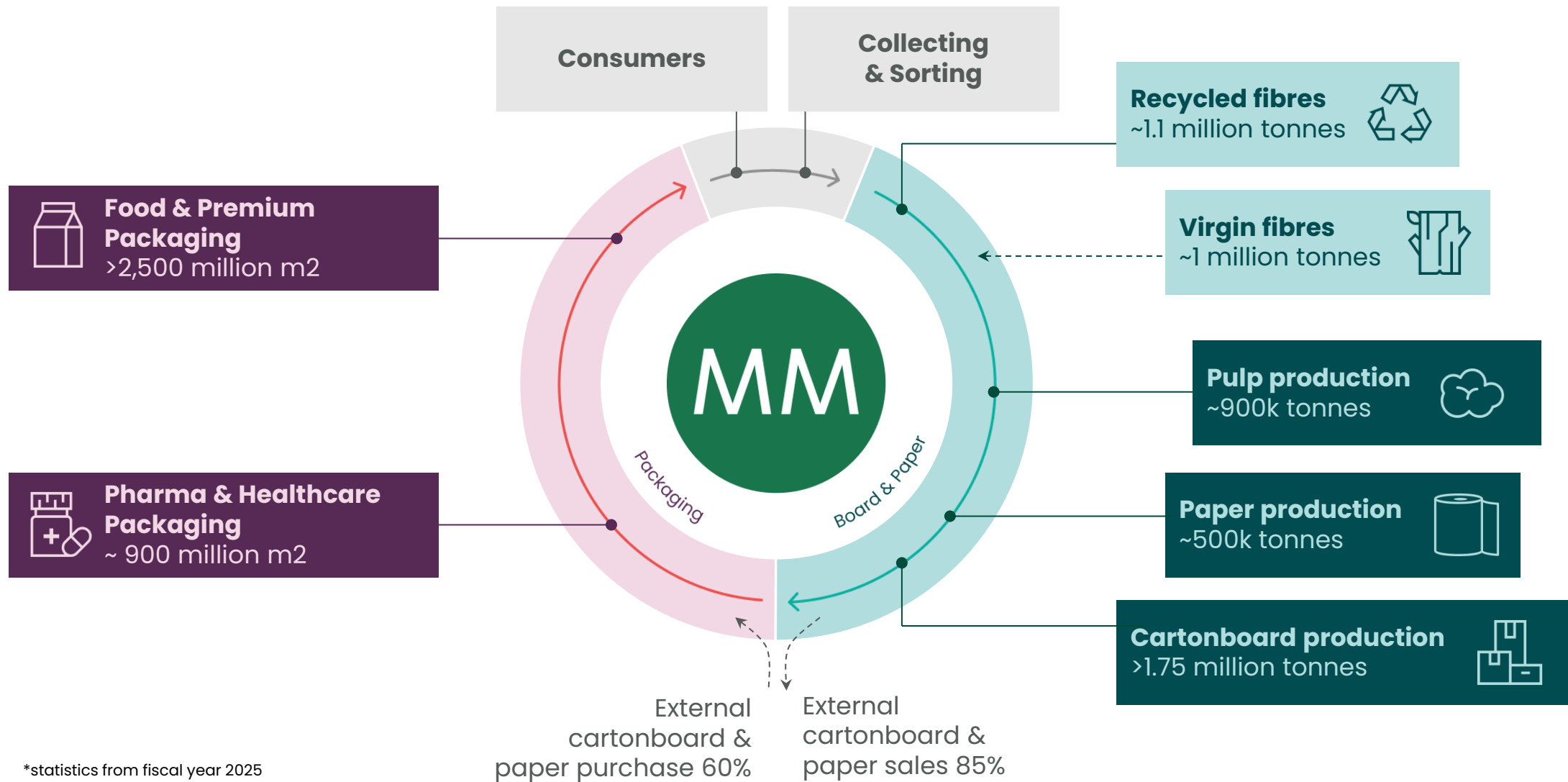
Diverse portfolio: Recycled & Virgin, Cartonboard, Liner, Paper

Circularity via recycled – and virgin-fibre production

Tailored solutions for a wide range of applications



# Our Business Model is Present in Everyday Circularity\*



\*statistics from fiscal year 2025

# The Scale Behind the Moments\*



<b>3.1</b> million tonnes cartonboard, paper & pulp produced	<b>3.4</b> billion m <sup>2</sup> of packaging produced
<b>60</b> locations	<b>&gt;13,000</b> employees worldwide

**CDP AAA Leadership**  
ratings for climate, forests,  
water security

**EUR 3.9 BILLION**  
SALES

44%	40%	16%
Board & Paper	Food & Premium Packaging <sup>(1)</sup>	Pharma & Healthcare Packaging

**60%** of shares core shareholder families (syndicate)

**EUR 418 MILLION**  
adj EBITDA

27%	54%	19%
Board & Paper	Food & Premium Packaging <sup>(1)</sup>	Pharma & Healthcare Packaging

**5.8%** adj. ROCE

(1) Food, Home Care, Personal Care, Beauty, Luxury, E-commerce and Electronics

\*statistics from fiscal year 2025

# Four Strengths Driving Everyday Impact



## 1 | REACH

Support and delivery from local presence to global scale ensure reliability and consistency.



## 3 | CIRCULARITY

Expansive portfolio of recycled and virgin fibres offers greater choice and flexibility.

## 2 | INSIGHT

Collaborative innovation approach drives market share growth and ESG impact.

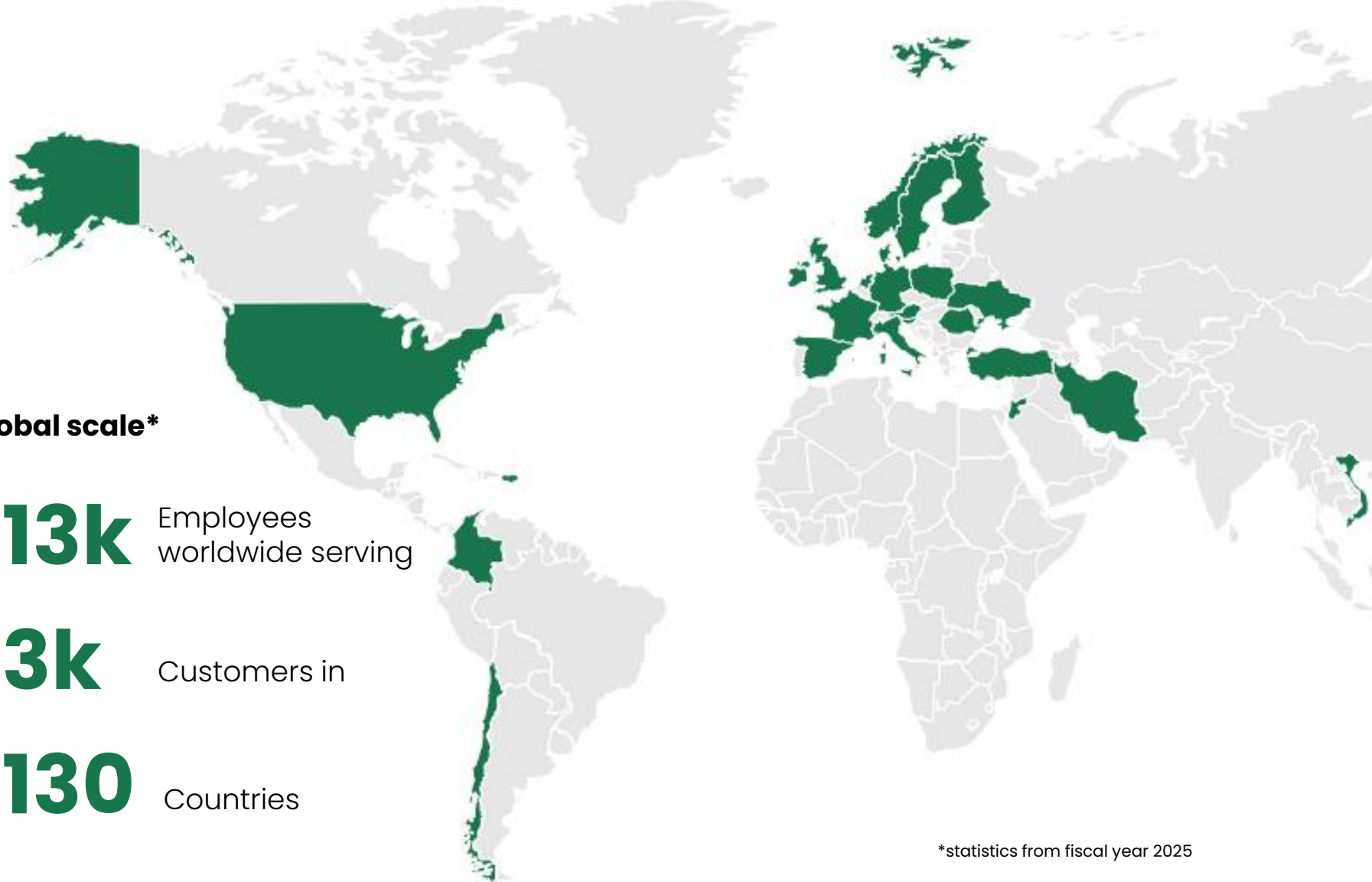


## 4 | EXPERTISE

Global technical and commercial teams work with you from concept to impact to evolution.

# 1 | Reach

Keeping shelves stocked and packaging lines running



## Powered by local presence & global scale\*

**>50** Food & Premium and Pharma & Healthcare packaging plants

**6** Cartonboard & paper mills

**1** Mechanical pulp plant (CTMP/BCTMP)

**>13k** Employees worldwide serving

**>3k** Customers in

**>130** Countries

\*statistics from fiscal year 2025

## 2 | Insight

Where shared knowledge shapes innovation

**Customers** can count on:

- Impartial guidance on the **best fibre – recycled or virgin** – for your market success and ESG goals
- **Market intelligence and technical know-how** across Packaging and Board & Paper
- Transparent, **data-driven sustainability** assessments

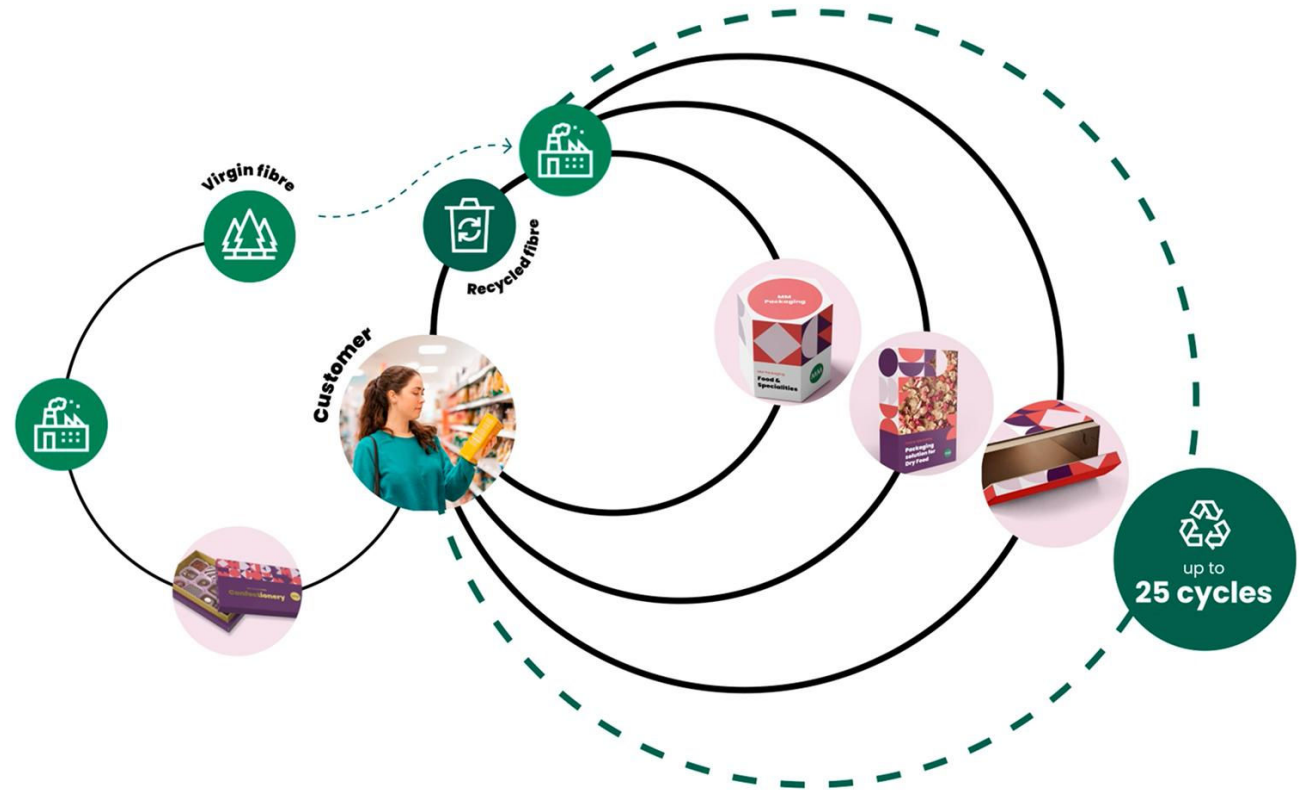


# 3 | Circularity

Accelerating progress towards your sustainability goals

- **Recycled and virgin fibre** portfolio offers flexibility and reduces compliance risk
- Support for **cost-efficient harmonization** with **PPWR** and **EUDR** – backed by transparent data
- Committed to **Net Zero by 2050**
- Designed for local **recycling systems**
- Pathway to **reduce and replace plastic** without functionality loss

MM



# 4 | Expertise

Knowing where to play and how to win

Our global **technical** and **commercial** teams accompany you from **concept** to **impact** to **evolution**.



**06 Market Impact**



**01 Concept**



**02 Technical Excellence**



**03 Material Science**



**04 Sustainability**



**05 Performance**



# MM Packaging

Empower your brand and operations



# MM Packaging



Global presence, close to you – understanding your markets & needs\*



**FOOD & PREMIUM – 71%**

Food, non-food, beauty & personal care, and specialities

**PHARMA & HEALTHCARE – 29%**

Secondary packaging, leaflets and labels

**1**  
Producer of folding cartons in Europe and key geographies

**9**  
Innovation centers

**3.4 billion**  
m2 of packaging solutions

**53**  
Production sites across 4 continents

\*statistics from fiscal year 2025

# MM Packaging

A portfolio shaped around your needs



[Discover our full portfolio](#)

## Pet Food & Care



## Food



## Beverage



## Pharmaceutical & Healthcare



## Beauty & Personal Care



## Moulded Pulp



## Home & Household



## E-Commerce & Retail



# MM Board & Paper

Fibre that works for you



# MM Board & Paper



Global supply, local engagement plus quality and reliability you need\*



Market leader in cartonboard and recycled fibre solutions with MM Multi-Mill® Concept

3.1 m  
Tonnes cartonboard, paper & pulp produced

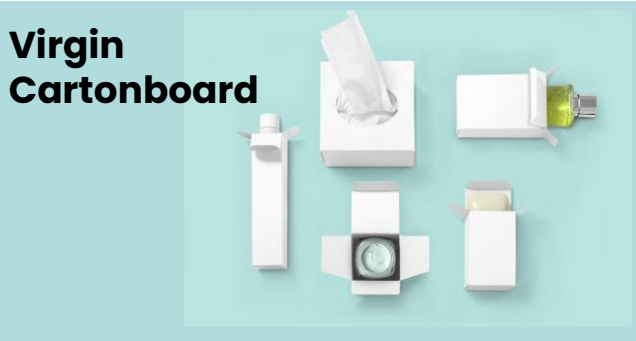
>2.1 m  
Tonnes of recycled and virgin fibre processed

110  
Export countries

\*statistics from fiscal year 2025

# MM Board & Paper

Solutions for your demanding applications

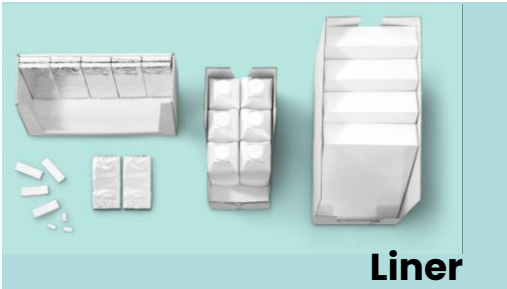


**Virgin Cartonboard**



**Recycled Cartonboard**

[Discover our full portfolio](#)



**Liner**



**Uncoated Fine Paper**



**Packaging & Saturating Kraft Paper**



**Pulp**

A few of our recent innovations include:



**ALASKA® BARRIER GREASE**

Virgin fibre board with an innovative grease barrier; a sustainable, cost-effective plastic alternative.



**MCM® ECO**

100% recycled cartonboard built for high-speed converting and circular use.



**MCM® SMART**

Reliable material choice for everyday packaging needs, a consistent and cost-efficient GD2 grade

# Sustainability in Action

Real progress in areas that matter



## When you work with us, our shared sustainability priorities:

- Drive holistic ESG actions across the business landscape
- Leverage global scale to ensure strict and committed business conduct worldwide
- Help our value chain enable people to **live a better life on a better planet**



\*Environmental, Social, Governance; ESG Management interlinked with Environmental and Social topics

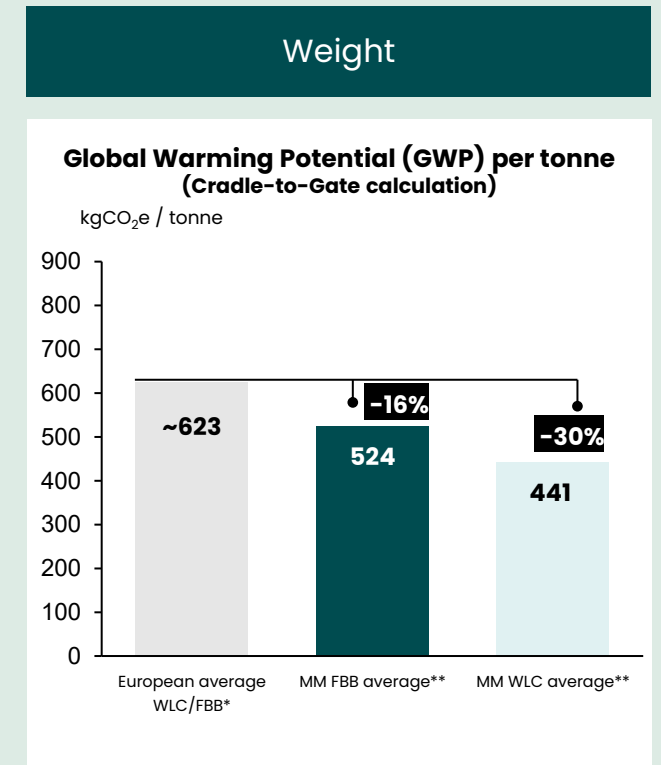
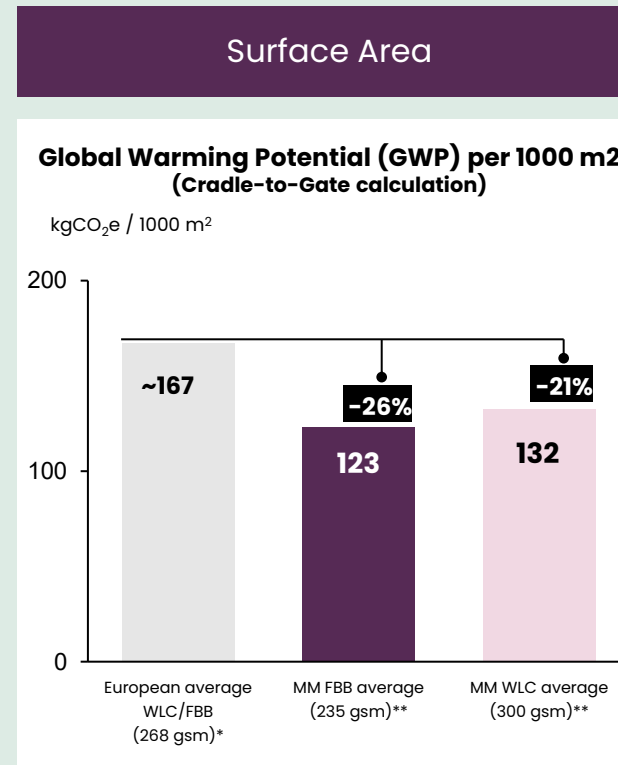
# The Path to Net Zero

Our sustainability strategy supports your climate ambitions

## Top priority – lower CO2 emissions by:

- Increasing renewable energy use
- Investing in energy efficiency
- Working with our supply chain to decrease scope 3 emissions

**The result:** You get transparent product data showing how our success in lowering emissions lowers your scope 3 emissions as well.



\*Source: ProCarton – carbon footprint study [https://www.procarton.com/wp-content/uploads/2026/02/Pro-Carton-Carbon-Footprint\\_Report.pdf](https://www.procarton.com/wp-content/uploads/2026/02/Pro-Carton-Carbon-Footprint_Report.pdf) (study 2025, data 2024)

\*\* Average value of the Life Cycle Assessments of selected MM cartonboard types (Kwidzyn, Kotkamills, Kolicovo, Frohnleiten and Gernsbach) based on 2024 data

Note: Recycled-fibre cartonboard (WLC); virgin-fibre cartonboard (FBB); Fossil GHG emissions

# A Community of ESG Experts Agrees



Drive your ESG commitments with easier risk assessment that leverages our leadership

CDP **Climate Leadership** (A)  
CDP **Forests Leadership** (A)  
CDP **Water Leadership** (A)  
Rating is based on 2024 data



**ISS ESG** Corporate Rating improved to **"Prime" status** C+  
Rating is based on 2024 data

**EcoVadis** ESG Rating improved to **Gold**  
Rating is based on 2024 data



**Sustainalytics** ESG Risk Rating of **"low risk"**  
Rating is based on 2024 data



Leading in  
Consumer Packaging