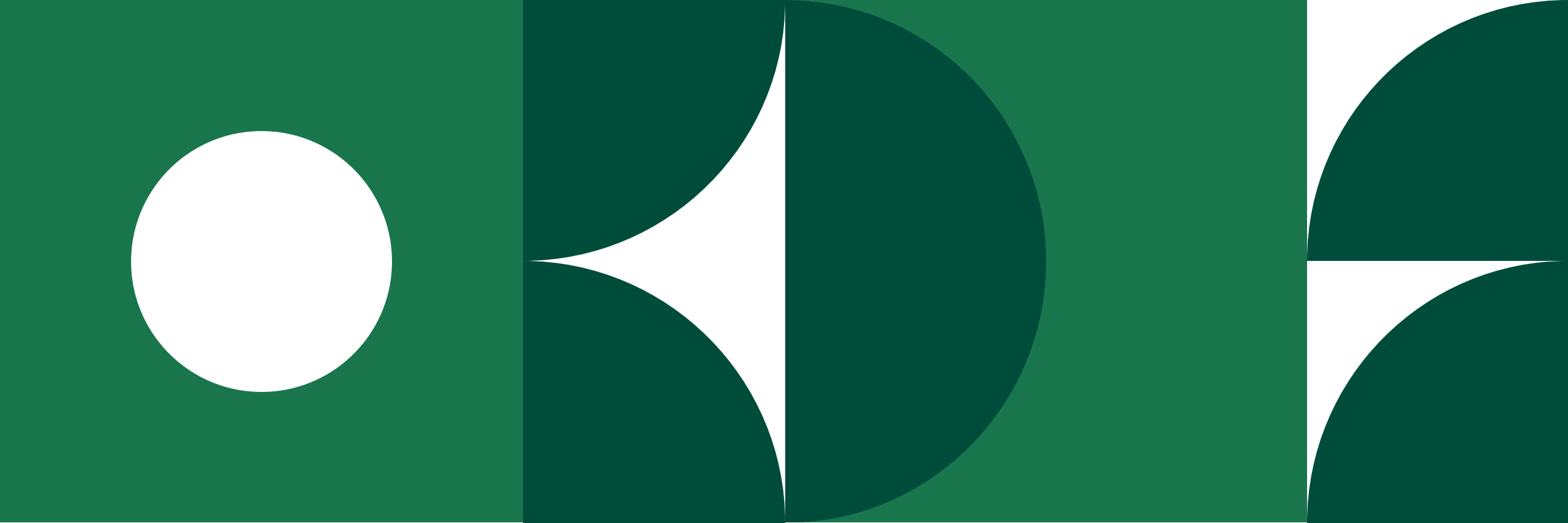




MM Group Company Presentation

September 2026





MM enables moments that matter

A new day:

- Coffee aroma, fresh from MM Packaging.
- Opening a cereal box while laughing at the breakfast table.
- The morning routine with cosmetics and medicines, that we keep safe and protected.
- Life is made of moments...

And MM makes them possible.





Be part of these moments ...

Wherever brands and consumers connect

MM helps make the connection meaningful with

- Packaging that says: “I’m just your style”
- Packaging that protects
- Packaging that helps your brand reduce and replace plastic

From mealtime – to life-enhancing medicines, brands rely on MM to be part of people’s lives.

One Group – Two Partners for Impact



**Leading in
Consumer Packaging**

MM Packaging

Complete solutions for
Food & Specialities,
Pharma & Healthcare,
Beauty & Personal Care

Advanced technology and
customisation

Global presence with local
expertise

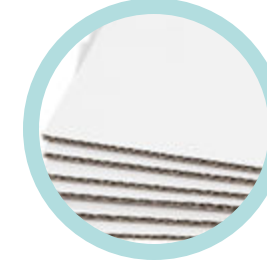


MM Board & Paper

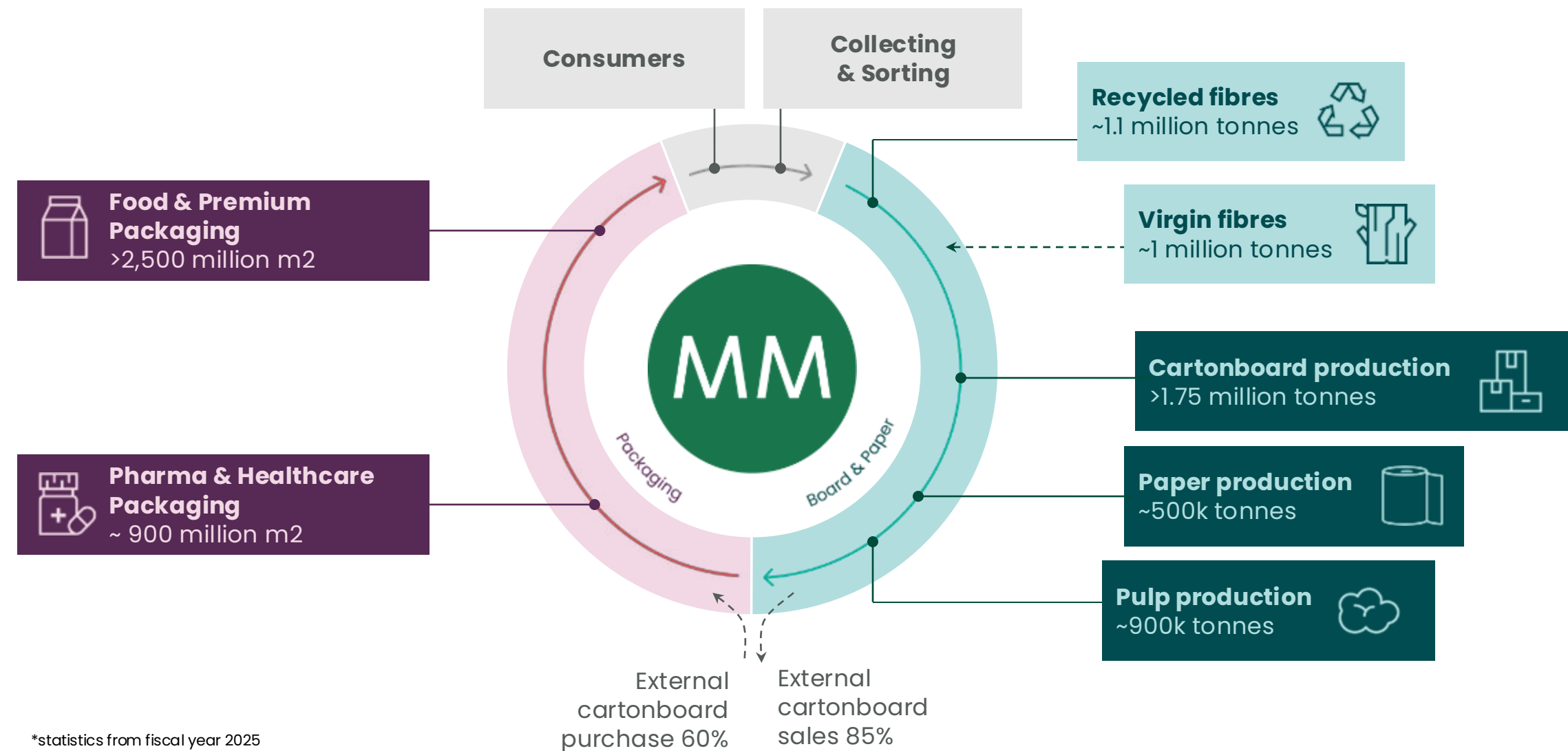
Diverse portfolio: Recycled &
Virgin, Cartonboard, Liner,
Paper

Circularity via recycled –
and virgin-fibre production

Tailored solutions for a wide
range of applications

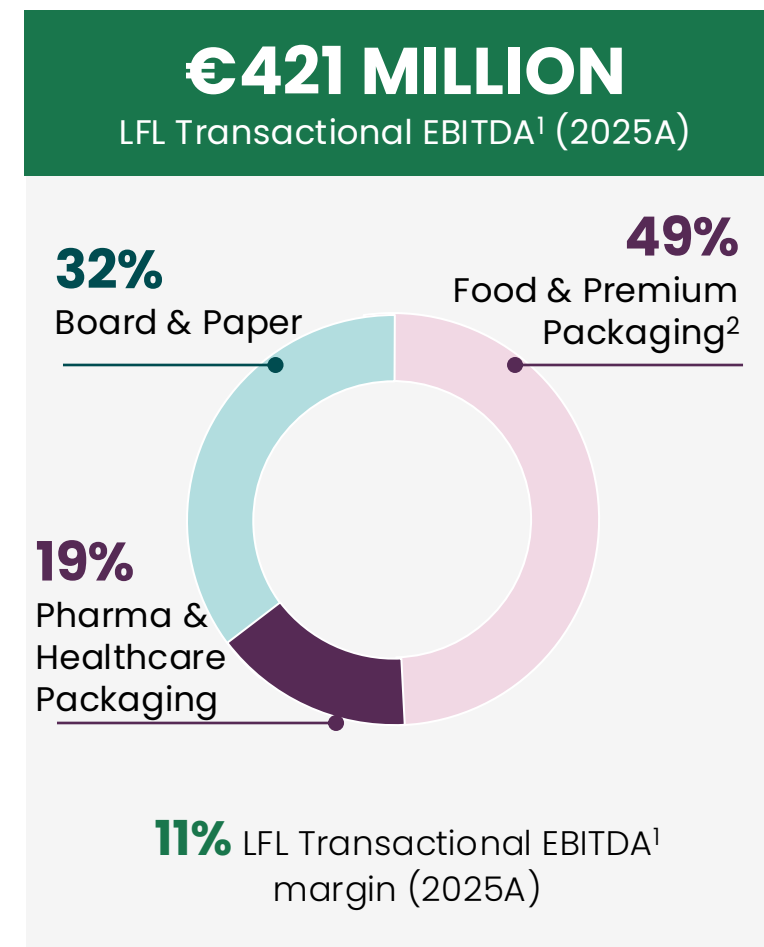
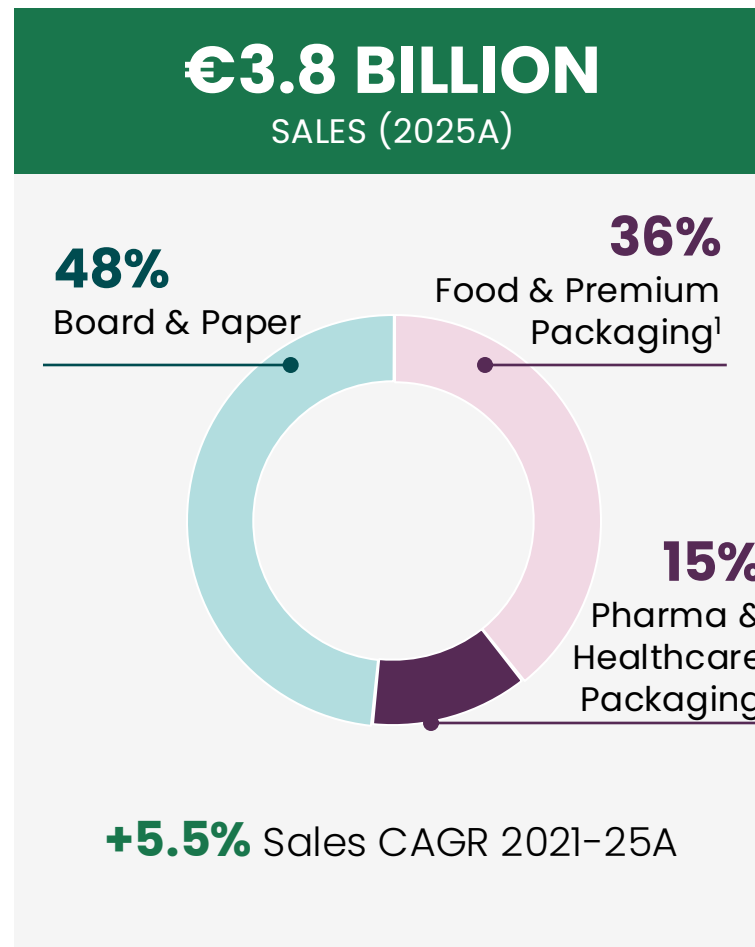


Our Business Model is Present in Everyday Circularity*



*statistics from fiscal year 2025

MM Group is a large-scale, diversified global packaging platform managed in 3 divisions



Source: Company information

Note: Financials as of 2025A like-for-like excl. TANN; ¹ Like-For-Like Transactional EBITDA including normalization adjustments; ² Food includes Home Care, Personal Care, Beauty, Luxury, E-commerce, and Electronics

Four Strengths Driving Everyday Impact

MM

1 | REACH

Support and delivery from local presence to global scale ensure reliability and consistency.



3 | CIRCULARITY

Expansive portfolio of recycled and virgin fibres offers greater choice and flexibility.

2 | INSIGHT

Collaborative innovation approach drives market share growth and ESG impact.



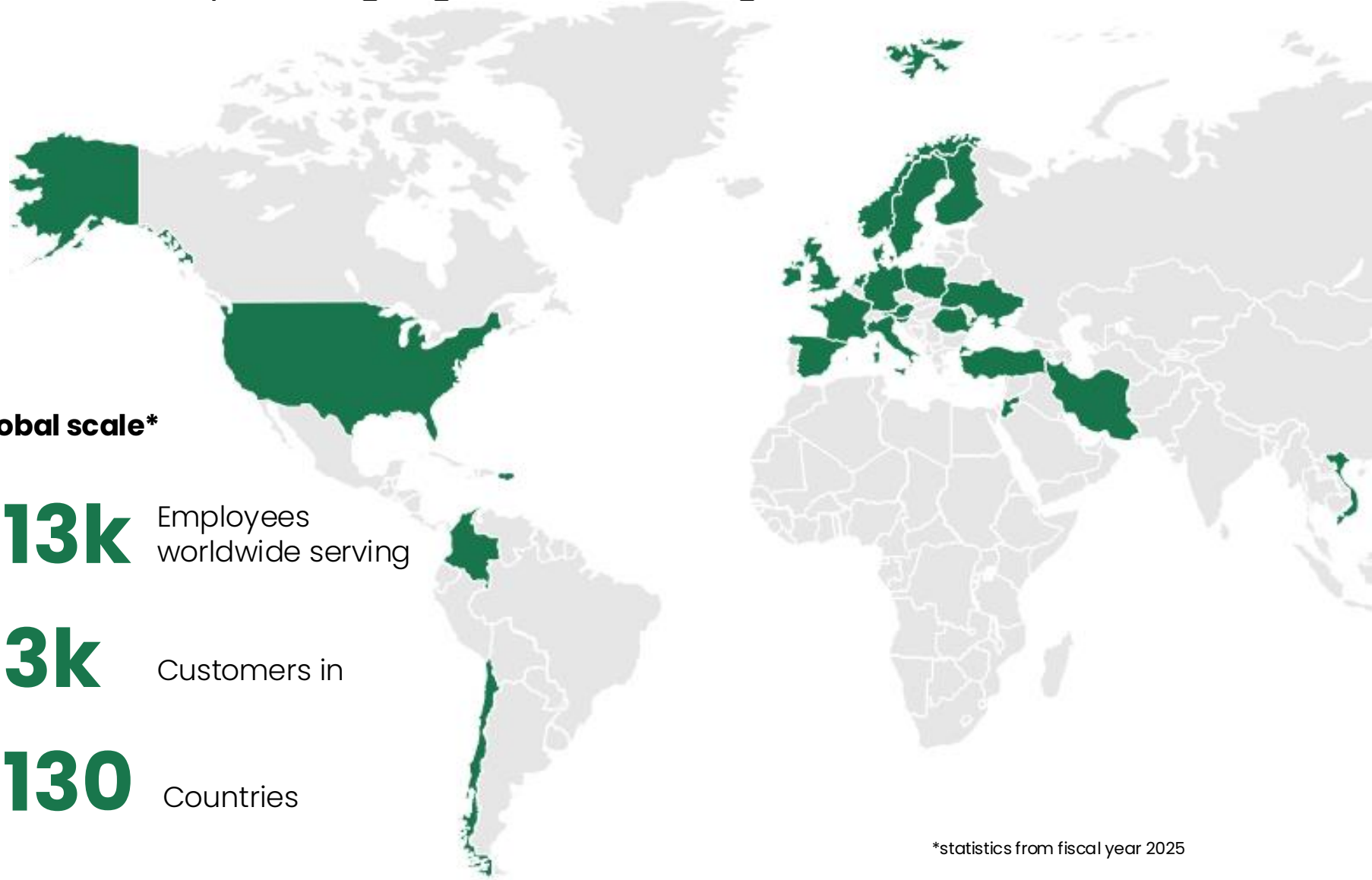
4 | EXPERTISE

Global technical and commercial teams work with you from concept to impact to evolution.

1 | Reach

MM

Keeping shelves stocked and packaging lines running



Powered by local presence & global scale*

>50

Food & Premium
and Pharma &
Healthcare
packaging plants

>13k

Employees
worldwide serving

6

Cartonboard
& paper mills

>3k

Customers in

1

Mechanical pulp
plant (CTMP/
BCTMP)

>130

Countries

*statistics from fiscal year 2025

2 | Insight

Where shared knowledge
shapes innovation

Customers can count on:

- Impartial guidance on the **best fibre — recycled or virgin** – for your market success and ESG goals
- **Market intelligence and technical know-how** across Packaging and Board & Paper
- Transparent, **data-driven sustainability** assessments

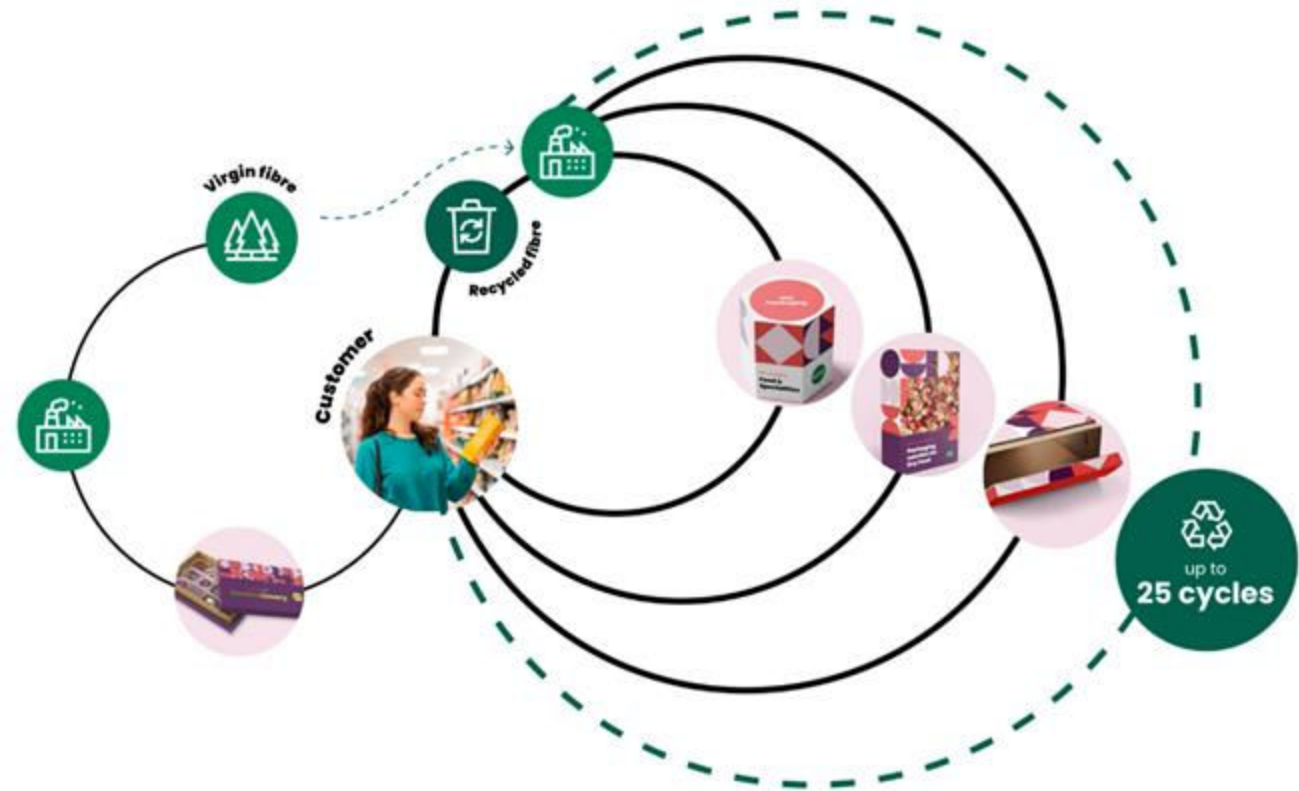


3 | Circularity

Accelerating progress towards your sustainability goals

- **Recycled and virgin fibre** portfolio offers flexibility and reduces compliance risk
- Support for **cost-efficient harmonization** with **PPWR** and **EUDR** – backed by transparent data
- Committed to **Net Zero by 2050**
- Designed for local **recycling systems**
- Pathway to **reduce and replace plastic** without functionality loss

MM



4 | Expertise

Knowing where to play and how to win

Our global **technical** and **commercial** teams accompany you from **concept** to **impact** to **evolution**.



06 Market Impact



01 Concept



02 Technical Excellence



03 Material Science



04 Sustainability



05 Performance



MM Packaging

Empower your brand
and operations



MM Packaging



Global presence, close to you – understanding your markets & needs*



FOOD & PREMIUM – 71%

Food, Non-food, Beauty & Personal Care, and Specialities

PHARMA & HEALTHCARE – 29%

Secondary Packaging, Leaflets and Labels



Producer of folding cartons in Europe and key geographies



9

Innovation centers



3.4 billion
m2 of packaging solutions



53

Production sites across 4 continents

*statistics from fiscal year 2025

MM Packaging

A portfolio shaped around your needs



[Discover our full portfolio](#)

Pet Food & Care



Food



Beverage



Pharma & Healthcare



Beauty & Personal Care



Moulded Pulp



Home & Household



E-Commerce & Retail



MM Board & Paper

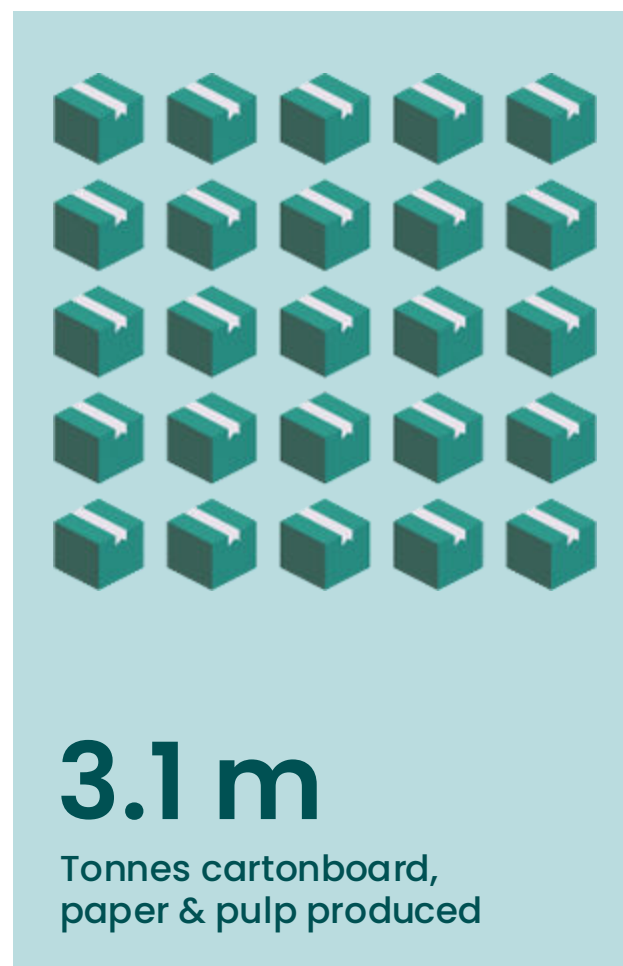
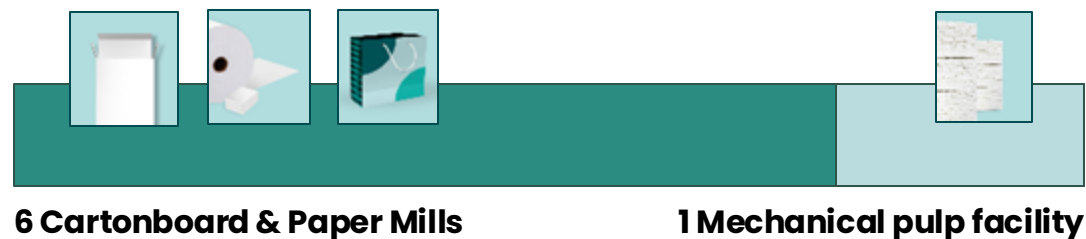
Fibre that works for you



MM Board & Paper



Global supply, local engagement plus quality and reliability you need*



*statistics from fiscal year 2025

MM Board & Paper

Solutions for your
demanding applications

MM

[Discover our full portfolio](#)

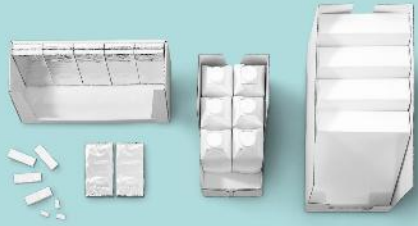
**Virgin
Cartonboard**



**Recycled
Cartonboard**



Liner



**Uncoated
Fine Paper**



**Packaging &
Saturating
Kraft Paper**



Pulp



A few of our recent innovations include:



ALASKA® BARRIER GREASE

Virgin fibre board with an innovative grease barrier; a sustainable, cost-effective plastic alternative.



MCM® ECO

100% recycled cartonboard built for high-speed converting and circular use.



MCM® SMART

Reliable material choice for everyday packaging needs, a consistent and cost-efficient GD2 grade

Sustainability in Action

Real progress in areas that matter



When you work with us, our shared sustainability priorities:

- Drive holistic ESG actions across the business landscape
- Leverage global scale to ensure strict and committed business conduct worldwide
- Help our value chain enable people to **live a better life on a better planet**



*Environmental, Social, Governance; ESG Management interlinked with Environmental and Social topics

The Path to Net Zero

Our sustainability strategy supports your climate ambitions

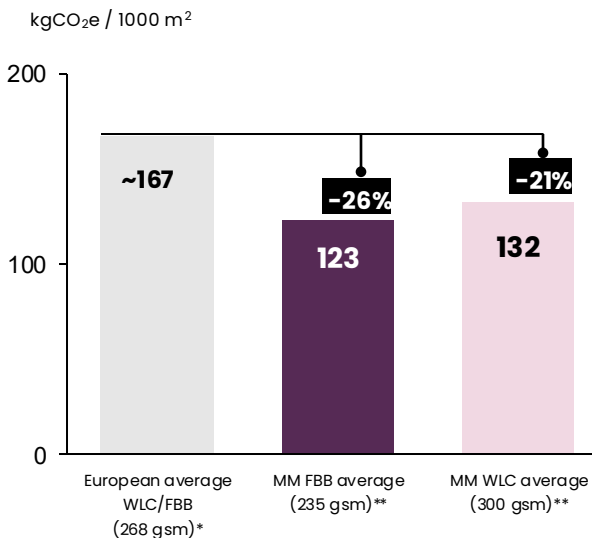
Top priority – lower CO₂ emissions by:

- Increasing renewable energy use
- Investing in energy efficiency
- Working with our supply chain to decrease scope 3 emissions

The result: You get transparent product data showing how our success in lowering emissions lowers your scope 3 emissions as well.

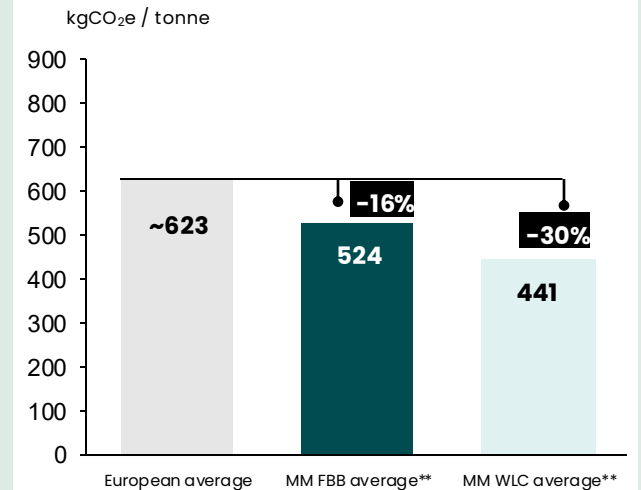
Surface Area

Global Warming Potential (GWP) per 1000 m² (Cradle-to-Gate calculation)



Weight

Global Warming Potential (GWP) per tonne (Cradle-to-Gate calculation)



*Source: ProCarton – carbon footprint study <https://www.procarton.com/wp-content/uploads/2026/02/Pro-Carton-Carbon-Footprint-Report.pdf> (study 2025, data 2024)

** Average value of the Life Cycle Assessments of selected MM cartonboard types (Kwidzyn, Kotkamills, Kolicevo, Frohnleiten and Gernsbach) based on 2024 data

Note: Recycled-fibre cartonboard (WLC); virgin-fibre cartonboard (FBB); Fossil GHG emissions

A Community of ESG Experts Agrees

MM

Drive your ESG commitments with easier risk assessment that leverages our leadership

CDP **Climate Leadership** (A)
CDP **Forests Leadership** (A)
CDP **Water Leadership** (A)
Rating is based on 2024 data



ISS STOXX Corporate Rating at
“**Prime**” status C+
Rating is based on 2025 data

EcoVadis ESG Rating
improved to **Platinum**
Rating is based on 2025 data



Sustainalytics ESG Risk Rating of
“**low risk**”
Rating is based on 2025 data

- **Financial Times: Europe's Climate Leaders 2026**
- **Time Magazine: World's Most Sustainable Companies 2026**



Leading in
Consumer Packaging