

# Half-Year Overview

## MM Group

| (consolidated, in millions of EUR)            | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|-----------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales                                         | 2,030.0                           | 1,855.3                           | 1,849.3                           |
| Adjusted EBITDA                               | 230.5                             | 187.7                             | 200.2                             |
| Adjusted operating profit                     | 116.7                             | 78.7                              | 89.8                              |
| Adjusted EBITDA margin (%)                    | 11.4 %                            | 10.1 %                            | 10.8 %                            |
| Adjusted operating margin (%)                 | 5.8 %                             | 4.2 %                             | 4.9 %                             |
| Adjusted return on capital employed (LTM) (%) | 6.3 %                             | 5.8 %                             | 5.3 %                             |
| Operating profit                              | 234.0                             | (13.0)                            | 66.9                              |
| Profit before tax                             | 194.8                             | (49.1)                            | 45.8                              |
| Income tax expense                            | (30.5)                            | (38.2)                            | (14.6)                            |
| Profit for the period                         | 164.3                             | (87.3)                            | 31.2                              |
| Net profit margin (%)                         | 8.1 %                             | -4.7 %                            | 1.7 %                             |
| Earnings per share (in EUR)                   | 8.29                              | -4.43                             | 1.60                              |
| Cash flow from operating activities           | (103.3)                           | 334.4                             | 145.1                             |
| Free cash flow                                | (205.4)                           | 216.5                             | 37.0                              |
| Capital expenditures                          | 105.3                             | 127.4                             | 111.8                             |
| Capital employed (LTM)                        | 3,429.3                           | 3,357.3                           | 3,200.0                           |

## Pro forma Group Key Indicators excl. TANN Group<sup>1)</sup>

| (consolidated, in millions of EUR)            | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|-----------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales                                         | 1,941.3                           | 1,855.3                           | 1,849.3                           |
| Adjusted EBITDA                               | 207.4                             | 188.0                             | 200.2                             |
| Adjusted operating profit                     | 93.7                              | 78.8                              | 89.8                              |
| Adjusted EBITDA margin (%)                    | 10.7 %                            | 10.1 %                            | 10.8 %                            |
| Adjusted operating margin (%)                 | 4.8 %                             | 4.2 %                             | 4.9 %                             |
| Adjusted return on capital employed (LTM) (%) | 5.3 %                             | 5.3 %                             | 5.3 %                             |
| Operating profit                              | 88.1                              | (15.0)                            | 66.9                              |
| Cash flow from operating activities           | (95.6)                            | 334.5                             | 145.1                             |
| Free cash flow                                | (194.1)                           | 216.6                             | 37.0                              |
| Capital expenditures                          | 101.6                             | 127.4                             | 111.8                             |

<sup>1)</sup> excl. the TANN Group as well as excl. the disposal proceeds and transaction costs related to the sale of the TANN Group

## Divisions

### MM Food & Premium Packaging

| (in millions of EUR)                             | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|--------------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales <sup>1)</sup>                              | 813.3                             | 725.1                             | 684.0                             |
| Adjusted EBITDA                                  | 120.1                             | 108.1                             | 97.9                              |
| Adjusted operating profit                        | 83.0                              | 74.3                              | 63.8                              |
| Adjusted EBITDA margin (%)                       | 14.8 %                            | 14.9 %                            | 14.3 %                            |
| Adjusted operating margin (%)                    | 10.2 %                            | 10.2 %                            | 9.3 %                             |
| Adjusted return on capital employed (LTM) (%)    | 16.0 %                            | 15.4 %                            | 15.1 %                            |
| Operating profit                                 | 205.8                             | 70.9                              | 55.7                              |
| Cash flow from operating activities              | (34.1)                            | 153.8                             | 72.7                              |
| Free cash flow                                   | (66.3)                            | 124.5                             | 37.3                              |
| Capital expenditures                             | 34.8                              | 33.3                              | 36.8                              |
| Capital employed (LTM)                           | 1,127.9                           | 1,018.8                           | 913.2                             |
| Produced volume (in millions of m <sup>2</sup> ) | 1,466                             | 1,075                             | 1,019                             |

<sup>1)</sup> incl. interdivisional sales

### Pro forma divisional indicators MM Food & Premium Packaging excl. TANN Group<sup>1)</sup>

| (in millions of EUR)                             | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|--------------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales <sup>2)</sup>                              | 724.6                             | 725.1                             | 684.0                             |
| Adjusted EBITDA                                  | 97.0                              | 108.4                             | 97.9                              |
| Adjusted operating profit                        | 60.0                              | 74.5                              | 63.8                              |
| Adjusted EBITDA margin (%)                       | 13.4 %                            | 14.9 %                            | 14.3 %                            |
| Adjusted operating margin (%)                    | 8.3 %                             | 10.3 %                            | 9.3 %                             |
| Adjusted return on capital employed (LTM) (%)    | 14.3 %                            | 14.3 %                            | 15.1 %                            |
| Operating profit                                 | 60.0                              | 68.8                              | 55.7                              |
| Cash flow from operating activities              | (26.4)                            | 153.8                             | 72.7                              |
| Free cash flow                                   | (55.0)                            | 124.6                             | 37.3                              |
| Capital expenditures                             | 31.1                              | 33.3                              | 36.8                              |
| Capital employed (LTM)                           | 937.2                             | 937.4                             | 913.2                             |
| Produced volume (in millions of m <sup>2</sup> ) | 1,097                             | 1,075                             | 1,019                             |

<sup>1)</sup> excl. the TANN Group as well as excl. the disposal proceeds and transaction costs related to the sale of the TANN Group

<sup>2)</sup> incl. interdivisional sales

## MM Pharma &amp; Healthcare Packaging

| (in millions of EUR)                             | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|--------------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales <sup>1)</sup>                              | 320.8                             | 297.5                             | 318.8                             |
| Adjusted EBITDA                                  | 40.1                              | 37.6                              | 45.6                              |
| Adjusted operating profit                        | 18.9                              | 18.3                              | 24.2                              |
| Adjusted EBITDA margin (%)                       | 12.5 %                            | 12.7 %                            | 14.3 %                            |
| Adjusted operating margin (%)                    | 5.9 %                             | 6.2 %                             | 7.6 %                             |
| Adjusted return on capital employed (LTM) (%)    | 6.6 %                             | 8.3 %                             | 9.6 %                             |
| Operating profit                                 | 13.4                              | 4.0                               | 20.8                              |
| Cash flow from operating activities              | 3.2                               | 50.7                              | 25.9                              |
| Free cash flow                                   | (17.2)                            | 31.3                              | 9.3                               |
| Capital expenditures                             | 20.8                              | 23.4                              | 18.4                              |
| Capital employed (LTM)                           | 445.3                             | 449.9                             | 441.4                             |
| Produced volume (in millions of m <sup>2</sup> ) | 465                               | 432                               | 470                               |

<sup>1)</sup> incl. interdivisional sales

## MM Board &amp; Paper

| (in millions of EUR)                          | 1 <sup>st</sup> half-year<br>2025 | 2 <sup>nd</sup> half-year<br>2025 | 1 <sup>st</sup> half-year<br>2026 |
|-----------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Sales <sup>1)</sup>                           | 1,000.1                           | 930.1                             | 940.4                             |
| Adjusted EBITDA                               | 70.3                              | 44.7                              | 56.8                              |
| Adjusted operating profit                     | 14.8                              | (11.4)                            | 1.9                               |
| Adjusted EBITDA margin (%)                    | 7.0 %                             | 4.8 %                             | 6.0 %                             |
| Adjusted operating margin (%)                 | 1.5 %                             | -1.2 %                            | 0.2 %                             |
| Adjusted return on capital employed (LTM) (%) | 0.4 %                             | 0.2 %                             | -0.5 %                            |
| Operating profit                              | 14.8                              | (85.3)                            | (9.6)                             |
| Cash flow from operating activities           | (72.4)                            | 129.9                             | 46.4                              |
| Free cash flow                                | (121.9)                           | 60.7                              | (9.7)                             |
| Capital expenditures                          | 49.7                              | 73.4                              | 56.6                              |
| Capital employed (LTM)                        | 1,856.2                           | 1,888.7                           | 1,846.9                           |
| Tonnage produced (in thousands of tonnes)     | 1,632                             | 1,506                             | 1,645                             |
| <i>Folding Cartonboard<sup>2)</sup></i>       | <i>908</i>                        | <i>850</i>                        | <i>936</i>                        |
| <i>Paper</i>                                  | <i>261</i>                        | <i>244</i>                        | <i>262</i>                        |
| <i>Pulp<sup>3)</sup></i>                      | <i>463</i>                        | <i>412</i>                        | <i>447</i>                        |
| <i>Market pulp</i>                            | <i>67</i>                         | <i>59</i>                         | <i>45</i>                         |
| <i>Internal pulp</i>                          | <i>396</i>                        | <i>353</i>                        | <i>402</i>                        |

<sup>1)</sup> incl. interdivisional sales

<sup>2)</sup> The term Folding Cartonboard comprises Folding Boxboard (FBB) and White Lined Chipboard (WLC) and Solid Bleached Board (SBB), but excludes Coated Unbleached Kraft (CUK) and Liquid Packaging Board (LPB)

<sup>3)</sup> Chemical pulp and CTMP