

Calculation Alternative Performance Measures - MM Group

according to ESMA guidelines

(in thousands of EUR)

	Jan. 1 - Jun. 30, 2026	Jan. 1 - Jun. 30, 2025
Operating profit from Consolidated Income Statement	66,865	233,981
Material one-off effects in the operating result	22,950	-117,245
Adjusted operating profit from note "Segment reporting"	89,815	116,736
Depreciation, impairment and write-ups on property, plant and equipment and intangible assets as well as assets held for sale	110,397	113,857
Material one-off effects in total depreciation, impairments and write-ups	0	-88
Adjusted EBITDA	200,212	230,505
Adjusted operating profit (annualised)	168,445	216,135
Ø Total equity	2,149,079	2,105,284
Ø Current financial liabilities (incl. lease and factoring liabilities)	154,730	146,710
Ø Non-current financial liabilities (incl. lease liabilities)	1,266,637	1,584,213
Ø Cash and cash equivalents	-370,492	-406,881
Capital employed (LTM)	3,199,954	3,429,326
Adjusted return on capital employed (ROCE)	5.3 %	6.3 %
Cash flow from operating activities	145,107	-103,254
Proceeds from disposals of property, plant and equipment, and intangible assets	3,645	3,123
Payments for property, plant and equipment, and intangible assets (incl. payments on account, excl. proceeds from government grants)	-111,792	-105,317
Free cash flow	36,960	-205,448
Personnel expenses	411,185	427,465
Other operating expenses	349,826	330,966
Depreciation, amortisation, impairments and write-ups	110,397	113,864
Total	871,408	872,295
-Cost of Goods Sold (COGS)	-504,500	-518,719
Selling, general & administrative expenses	366,908	353,576
-Transportation and storage expenses	-144,208	-136,194
-One off-effects	-20,767	-800
Adjusted selling, general & administrative expenses	201,933	216,582
Sales	1,849,276	1,941,280
Adjusted selling, general & administrative expenses in % of sales	10.9%	11.2%¹⁾
¹⁾ excl. the TANN Group, as well as excl. the disposal proceeds and transaction costs related to the sale of the TANN Group		
	Balance sheet date	
	Jun. 30, 2026	Dec. 31, 2025
Current financial liabilities from Consolidated Balance Sheet (incl. lease and factoring liabilities)	156,490	155,809
Non-current financial liabilities from Consolidated Balance Sheet (incl. lease liabilities)	1,204,681	1,256,339
Cash and cash equivalents from Consolidated Balance Sheet	-416,007	-498,437
Net debt	945,164	913,711
Number of outstanding shares	19,430,981	19,430,981
Stock price per share (closing) at end of the period (in EUR)	76.1	92.9
Market capitalisation	1,478,698	1,805,138

Calculation Alternative Performance Measures - MM Food & Premium Packaging

according to ESMA guidelines

(in thousands of EUR)

	Jan. 1 - Jun. 30, 2026	Jan. 1 - Jun. 30, 2025
Operating profit	55,689	205,844
Material one-off effects in the operating result	8,069	-122,789
Adjusted operating profit from note "Segment reporting"	63,758	83,055
Depreciation, impairment and write-ups on property, plant and equipment and intangible assets as well as assets held for sale	34,124	37,017
Adjusted EBITDA	97,882	120,072
Adjusted operating profit (annualised)	138,047	180,001
Ø Total equity	956,537	797,502
Ø Current financial liabilities (incl. lease and factoring liabilities)	51,388	53,494
Ø Non-current financial liabilities (incl. lease liabilities)	127,781	183,705
Ø IC Cashpool receivables/payables	-136,624	212,309
Ø IC Loans	0	1,385
Ø Cash and cash equivalents	-85,867	-120,468
Capital employed (LTM)	913,215	1,127,927
Adjusted return on capital employed (ROCE)	15.1 %	16.0 %
Profit for the period	39,849	162,908
Adjustments to reconcile profit for the period to net cash from operating activities excluding interest and taxes paid	47,807	-46,492
Cash Flow from the result	87,656	116,416
Changes in working capital	-7,131	-121,007
Cash flow from operating activities excluding interest and taxes paid	80,525	-4,591
Income taxes paid	-7,825	-29,528
Cash Flow from operating activities	72,700	-34,119
Cash flow from operating activities	72,700	-34,119
Proceeds from disposals of property, plant and equipment, and intangible assets	1,396	2,631
Payments for property, plant and equipment, and intangible assets (incl. payments on account, excl. proceeds from government grants)	-36,785	-34,837
Free Cash Flow	37,311	-66,325

Calculation Alternative Performance Measures - MM Pharma & Healthcare Packaging

according to ESMA guidelines

(in thousands of EUR)

	Jan. 1 - Jun. 30, 2026	Jan. 1 - Jun. 30, 2025
Operating profit	20,789	13,347
Material one-off effects in the operating result	3,381	5,544
Adjusted operating profit from note "Segment reporting"	24,170	18,891
Depreciation, impairment and write-ups on property, plant and equipment and intangible assets as well as assets held for sale	21,419	21,295
Material one-off effects in total depreciation, impairments and write-ups	0	-88
Adjusted EBITDA	45,589	40,098
Adjusted operating profit (annualised)	42,524	29,411
Ø Total equity	344,501	351,440
Ø Current financial liabilities (incl. lease and factoring liabilities)	19,176	15,440
Ø Non-current financial liabilities (incl. lease liabilities)	59,626	86,180
Ø IC Cashpool receivables/payables	61,694	23,290
Ø IC Loans	-4,295	-1,500
Ø Cash and cash equivalents	-39,331	-29,589
Capital employed (LTM)	441,372	445,261
Adjusted return on capital employed (ROCE)	9.6 %	6.6 %
Profit for the period	14,692	7,963
Adjustments to reconcile profit for the period to net cash from operating activities excluding interest and taxes paid	26,291	27,749
Cash Flow from the result	40,983	35,712
Changes in working capital	-14,014	-31,458
Cash flow from operating activities excluding interest and taxes paid	26,969	4,254
Income taxes paid	-1,025	-1,054
Cash Flow from operating activities	25,944	3,200
Cash flow from operating activities	25,944	3,200
Proceeds from disposals of property, plant and equipment, and intangible assets	1,715	313
Payments for property, plant and equipment, and intangible assets (incl. payments on account, excl. proceeds from government grants)	-18,369	-20,757
Free Cash Flow	9,290	-17,244

Calculation Alternative Performance Measures - MM Board & Paper

according to ESMA guidelines

(in thousands of EUR)

	Jan. 1 - Jun. 30, 2026	Jan. 1 - Jun. 30, 2025
Operating profit	-9,587	14,755
Material one-off effects in the operating result	11,500	0
Adjusted operating profit from note "Segment reporting"	1,913	14,755
Depreciation, impairment and write-ups on property, plant and equipment and intangible assets as well as assets held for sale	54,854	55,580
Adjusted EBITDA	56,767	70,335
Adjusted operating profit (annualised)	-9,465	6,688
Ø Total equity	849,568	956,362
Ø Current financial liabilities (incl. lease and factoring liabilities)	84,166	63,437
Ø Non-current financial liabilities (incl. lease liabilities)	1,079,231	1,328,668
Ø IC Cashpool receivables/payables	74,932	-235,601
Ø IC Loans	4,295	115
Ø Cash and cash equivalents	-245,295	-256,824
Capital employed (LTM)	1,846,897	1,856,157
Adjusted return on capital employed (ROCE)	-0.5 %	0.4 %
Profit for the period	-23,338	-3,353
Adjustments to reconcile profit for the period to net cash from operating activities excluding interest and taxes paid	66,785	71,177
Cash Flow from the result	43,447	67,824
Changes in working capital	9,833	-143,860
Cash flow from operating activities excluding interest and taxes paid	53,280	-76,036
Income taxes paid	-6,896	3,608
Cash Flow from operating activities	46,383	-72,428
Cash flow from operating activities	46,383	-72,428
Proceeds from disposals of property, plant and equipment, and intangible assets	534	289
Payments for property, plant and equipment, and intangible assets (incl. payments on account, excl. proceeds from government grants)	-56,638	-49,733
Free Cash Flow	-9,721	-121,872